



Hitachi Construction Machinery

GLOBAL MINING CORPORATE BROCHURE

2022



		01\ About Us	002	
		02\ Our Products	010	
	1	03\ Our Rigid Dump Trucks 04\ Our Mining Excavators		
•	-			
Eh:4000ac-3	HITACHI	05\ Global Coverage		
		06\ Spotlight on Our History: Rigid Dump Trucks	028	
		07\ Our Corporate Social Responsibility (CSR)		
		08\ Our Environmental Initiatives	036	
		09\ Our Interoperable Technology	046	
		10\ Spotlight on a Mineral: Copper	052	
		11\ Service and Support	058	
		12\ Spotlight on Innovation: Fujisaka Co. Ltd.	068	
		13\ About Hitachi, Ltd.	072	
		14\ Future Vision	078	
			001	





和 Wa harmony

誠

Makoto sincerity

開拓者精神

Kaitakusha-Seishin pioneering spirit











Fiscal 2020 was a year that saw changes in the values of the Hitachi Construction Machinery Group (the Group) management and employees, including myself, as well as our customers. To be honest, I think this is a big change for us, as we are now faced with unprecedented events that we used to think were in the distant future.

In addition, as customer cash flows and business performance worsened, we received more requests than ever for reducing fuel costs and lowering other [business] costs. The COVID-19 pandemic has strengthened our mission to solve customer issues of improving safety, increasing productivity, and reducing lifecycle costs.

Along with the COVID-19 pandemic, climate change risk is another global challenge facing humanity. But we would rather tackle these issues in a positive manner. In particular, we recognize that the growing need for decarbonization is an important business opportunity. Emissions regulations are becoming increasingly stringent; however, levels vary among countries and regions. We must understand the trends in environmental regulations as well as the issues faced on-site by our customers if we are to propose suitable zero emissions solutions.

For example, we have a lineup of electric construction equipment and experience with supplying trolley dump trucks for mining that run on electricity from overhead wires. We recently agreed to collaborate with ABB Ltd., which is a company that possesses strengths throughout the mining process, including mining equipment management systems. Together, we will continue working toward achieving net zero emissions in all aspects of mining.

Also, as fuel consumption and efficiency vary greatly depending on the operator, we focus on customer data to propose suitable solutions. The Group uses ConSite® Mine, a solution that incorporates IoT and AI to solve issues at mining sites. We also use an operation management system to improve the operating efficiency of our products and reduce CO₂ emissions during use. In other words, we achieve our own goal to reduce machine CO₂ emissions while also achieving customer goals by proposing CO₂ reductions and total efficiencies in construction and mining machinery operations.

In light of the regional trends around the world, the Group will partner with customers and fulfil our mission to offer optimal products and solutions that help customers reduce CO₂ emissions proactively.

The ultimate goal of our activities, however, is neither to make nor sell machines, but to continue to supply the best machines and solutions that help our customers develop countries and regions, maintain their production activities, and sustain their efforts in supporting society. With the announcement in 2021 of the dissolution of our joint venture with Deere & Company (John Deere) in the Americas, this goal is even more significant as we look to strengthen our position and provide greater value and support to our customers in this region.

The results of our businesses lead to the building of roads, waterworks, and cities. Nations prosper and people's lives are enriched. This is the ultimate corporate vision of the Group.







Our Vision

To pass on a productive environment and prosperous cities to future generations. Hitachi Construction Machinery Group helps to create comfortable living spaces.

Our Mission

Mission One

To actively develop machinery to make the relationship between people and work more comfortable, advanced, and efficient.

Mission Two

To consistently develop and provide our customers with technology, products, and services that generate new value.

Mission Three

To act as a decent corporate citizen maintaining harmony with the environment, contributing to society, participating in cultural activities, and striving for a symbiotic relationship with society, while maintaining profitable operations.



Kenkijin Spirit

"Kenkijin" is a term coined from the Japanese name of Hitachi Construction Machinery – Hitachi Kenki K.K. – combined with "jin", a suffix that means "person".

Kenkijin can be translated as "citizen of Hitachi Construction Machinery".

Kenkijin are people who understand what Hitachi Construction Machinery aspires to be, and they think and act independently to turn those aspirations into reality.

They are people who are consistently committed to high quality in all situations and can approach customers with an accurate understanding of their individual needs. It is the actions of Kenkijin that raise Hitachi Construction Machinery's brand value.



"I am very honored to have been appointed as an independent Outside Director of Hitachi Construction Machinery."

I have been engaged in Mergers and Acquisitions (M & A) consulting for a long time and have been a member of the committees of the Ministry of Economy, Trade and Industry and the Cabinet Office. But from this April, I have been teaching at the business school at Meiji University (Graduate School of Global Business). I teach in the fields of M & A and management.

I became a member of society in 1986, the year after the Plaza Accord. It's been 35 years since then. At that time, the "30-year corporate life theory" was popular. The theory is that a company has a lifespan, which is 30 years. Hitachi Construction Machinery is celebrating its 70th anniversary in 2020, rather than reaching its end of life in 30 years. It can be said that this is the result of Hitachi Construction Machinery's many years of inheriting the aspirations of its predecessors and its continuous transformation.

In the future, the environment surrounding companies will change even faster and more significantly due to factors including the promotion of digitalization, the shift to greening – including carbon neutrality – and the shift of investors to ESG investment.

In order to survive, constant change is required. The key for Hitachi Construction Machinery will be working out how best to utilize M & A methods such as acquisitions and business splits in order to promote further self-reform and effectively utilize other powers. Hitachi Construction Machinery is expected to take advantage of M & A in order to review its business portfolio and expand its business domain in order to continue to grow and transform into the future.

Hitachi Construction Machinery's Outside Directors

Our Outside Directors bring a wealth of experience to our company. They each provide us with advice on the overall management of Hitachi Construction Machinery as well as supervising the execution of duties by our Executive Officers from an independent position.

Kazushige Okuhara* Outside Director

In 1970, Mr. Okuhara joined Fuji Heavy Industries, Ltd. (currently Subaru Corporation). He served as the Director of the Board, Corporate Executive Vice President, and General Manager of Human Resources Dept. at Fuji Heavy Industries, Ltd., President and Chairman of the Business Reforms Promotion Committee at Subaru System Service Co., Ltd. Representative Director of the Board and Deputy President of Fuji Heavy Industries Ltd., and Representative Director of the Board and President of Subaru Kohsan Co., Ltd., before joining Hitachi Construction Machinery Co., Ltd. in June 2016.

Maoko Kikuchi Outside Director

In 1992, Ms. Kikuchi was appointed as a prosecutor in the Public Prosecutor's Office of the Ministry of Justice. After serving as a lawyer at law firms in the U.S. and Japan, and the Japan Fair Trade Commission, she worked for Softbank Corp. as its CCO, Microsoft Japan Co., Ltd. as an Executive Officer, and Mitsui-Soko Holdings Co., Ltd., as a Member of Audit and Supervisory Board. She has been an Outside Director of the Company (since July 2020), an Outside Director of Mitsui-Soko Holdings Co., Ltd., and

a Member of Audit and Supervisory Board of KADOKAWA Corporation.

Haruyuki Toyama*

Outside Director

Mr. Toyama joined the Bank of Japan in 1982. After serving as Director General of the Financial Markets Dept., General Manager for the Americas, and Director General of the International Dept. there, he retired from the Bank in 2014. He was registered as an attorney-at law in 2015. Since January 2019, he has been Special Counsel at IWATA GODO (current position), and since March 2021, Non-Executive Director of Horiba, Ltd. (current position). He has been an Outside Director of the Company since June 2015.

Toshiko Oka (pictured, left)

Outside Director (Newly Appointed)

In 1986, Ms. Oka joined Tohmatsu Touche Ross Consulting Ltd. She had served as President and Representative Director of ABeam M&A Consulting Ltd., after Asahi Arthur Andersen Ltd. She also had served as Partner at PwC Advisory LLC,. Currently, she is Outside Director at Sony Group Corporation, Outside Director at Happinet Corporation, Outside Director at ENEOS Holdings, Inc., and full-time professor at Meiji University Graduate School of Global Business, and has been an Outside Director of the Company since June 2021.















We're committed to the evolution of machinery and parts, constantly developing new technological innovations to:

- » increase efficiency and safety
- » offer world-leading performance, and
- » reduce our impact on the planet.





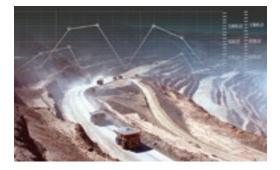
We offer an extensive range of reliable, durable, efficient machines for customers in a variety of industries, including:

- » mining and quarrying
- » infrastructure
- » construction
- » waste and recycling
- » demolition
- » forestry
- » and more.



Mining Excavators & Loading Shovels

Hitachi Construction Machinery is a world market leader in large hydraulic excavators. We make tough machines with a long life that meet the challenges of mining. Read more on page 20.



Wenco Mine Performance Suite

Wenco's Mine Performance Suite includes fleet management, high-precision machine guidance, predictive maintenance, collision avoidance and mining business intelligence systems. Read more on page 50.



Rigid Dump Trucks

Hitachi Construction Machinery's rigid dump trucks are designed with cutting-edge technologies to make them safe and reliable in a variety of operations. Read more on page 14.



ConSite Data Reporting

The ConSite automated data report service – designed for Hitachi Construction Machinery's construction and mining machines – offers satellite system access and real-time alerts to notify operators when their machine requires maintenance.



Interoperability

Our machines are part of a developing interoperable platform that will offer simplified connectivity between systems, greater access to data analytics and operation-wide insights, including our Autonomous Haulage System.



Metal Recycling Equipment

Instead of disposing of the vast amount of byproducts from construction activities, Hitachi Construction Machinery's material handling and recycling equipment allows them to be reused as valuable resources.



Construction Excavators

Just like our mining excavators, Hitachi Construction Machinery's construction excavators are famous for their reliability.



Mini Excavators

Our mini excavators are engineered to the same quality as our industry leading hydraulic excavators, designed to operate comfortably, efficiently and safely in confined and complex spaces.



Wheel Loaders

Hitachi Construction Machinery's environmentally conscious wheel loaders offer safe and easy operation so that even beginners can work like veteran operators.



Forestry Machines

Hitachi Construction Machinery's forestry machines are specially engineered to handle every step of the forestry process, cutting and processing trees safely and efficiently.



Compaction Equipment

Our range of compaction equipment offers world-class performance, with a safety- and environmentally conscious design.



Demolition Equipment

With more than 20 types of machines designed for heavy demolition work, we're at the forefront of the industry, offering the greatest variety of demolition machines.

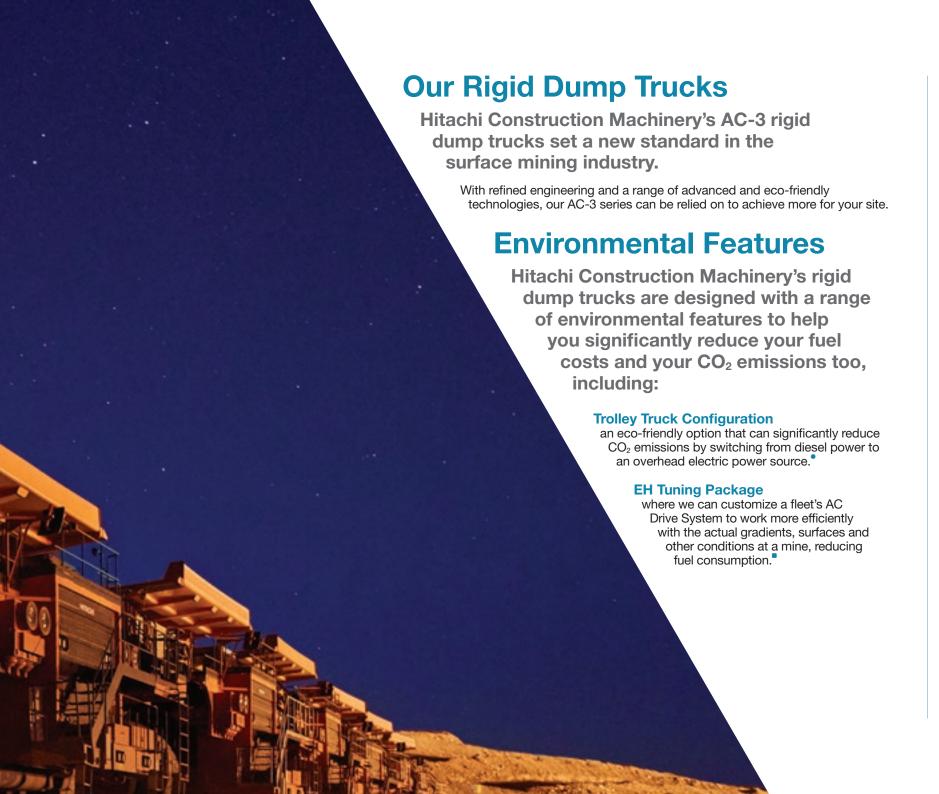






Hitachi Construction Machinery's reliable solutions extend far beyond the sale of each machine: our highly trained technicians at every dealership are there to support our customers to get more from their machines (see page 58 for more).



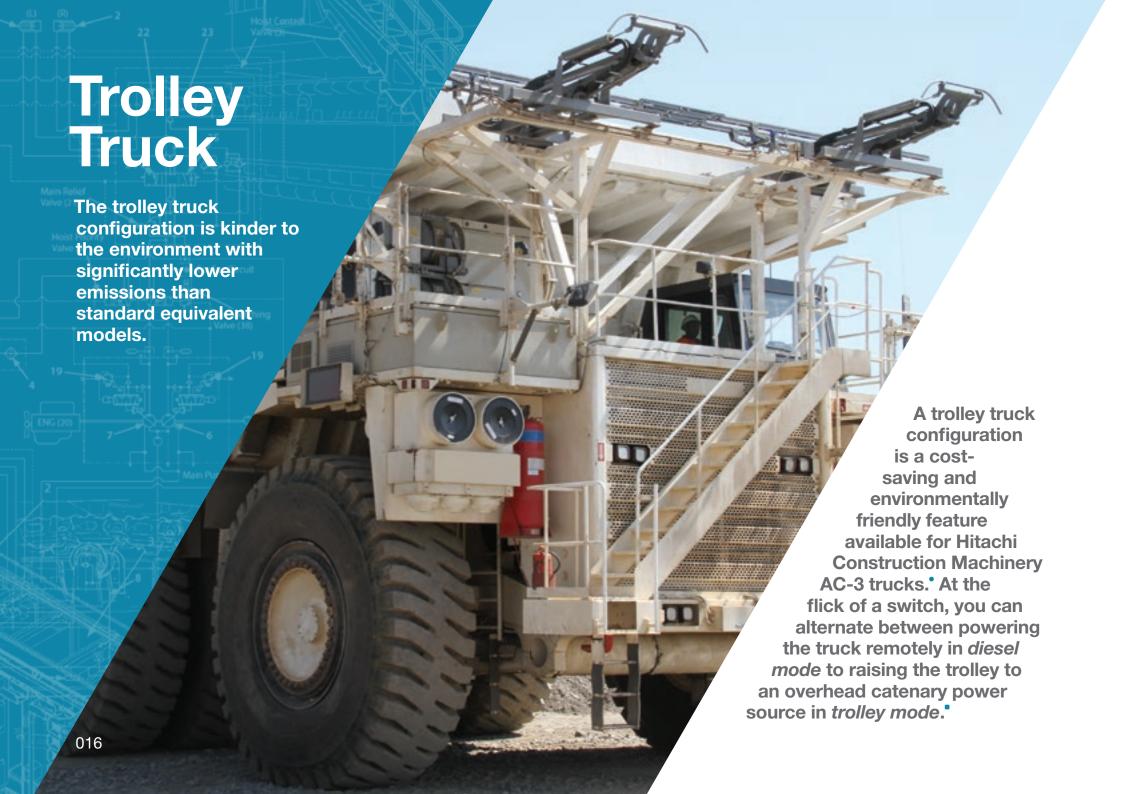


See page 16.



See page 17.







EH Tuning Package (EHTP)

EHTP is a software-based program designed to optimize Hitachi Construction Machinery trucks to consume less fuel. To install EHTP, Hitachi Construction Machinery first studies a mine site to configure its trucks to work more efficiently in the actual conditions of its haul road (considering its gradients, surfaces and length).

How does it work?

- 1 We will conduct testing of EHTP on one truck at a mine site, with minimal downtime of only 10 minutes per testing cycle
- We will then run through the testing results with the client and together determine the optimal tuning pattern for their operation, and
- 3 In just one day, Hitachi Construction Machinery will install the optimized EHTP software on an entire truck fleet to let the fuel savings begin.

AC-3 Drive Control

All of our AC-3 trucks are equipped with our Hitachi Advanced IGBT AC-Drive system.

Featuring Hitachi, Ltd. proprietary technology, AC-3 Drive Control offers:

Slip slide control

that utilizes speed sensors on front and rear wheels to determine speed differential and adjust torque accordingly, increasing safety and stability

Pitch control

that continuously monitors speed and suppresses pitching motions that can occur through braking and suspension changes to increase operator comfort, and

Side skid control

that utilizes speed sensors, steering angle sensors, lateral acceleration and dual brake sensors to minimize understeering and oversteering by reducing traction as needed.



Aerial Angle With Object Detect Assist

Aerial Angle with Object
Detect Assist for AC-3
trucks allows for automatic
detection of moving objects
surrounding the haul truck
while the truck is stationary.
It measures the relative speed of
objects ahead – using millimeterwave radar located on the front
of the truck – to avoid collision
and reduce the incidence of
false alarms.



Full-Battery Dump Trucks

Development of zero emissions solution to help tackle climate change.
In partnership with ABB, we are developing a full-battery rigid frame dump truck, in turn helping the mining industry transition to electrification and reduce greenhouse gas emissions from their operations.

The battery dump truck will utilize an ABB-supplied onboard battery system and dynamic charging option via pantograph and overhead trolley lines (similar to our current diesel trolley truck) to simultaneously charge the battery and provide energy to power the truck.

- All required components for the trolley configuration are provided and serviced by Hitachi Construction Machinery, simplifying setup and maintenance.
- Trucks set up with trolley configurations can run up to nearly twice as fast when in Trolley Mode.



	EH3500AC-3*	EH4000AC-3*	EH5000AC-3*	
Pairs with:	EX2600-7, EX3600-7 and EX5600-7 excavators	EX3600-7, EX5600-7 and EX8000-7 excavators	EX5600-7 and EX8000-7 excavators	
Target GMOW:	322 000 kg	384 000 kg	500 000 kg	
Gross Power:	1 491 kW (2 000 HP)	1 864 kW (2 500 HP)	2 125 kW (2 850 HP)	
Nominal Payload:	181 tonnes	221 tonnes	296 tonnes	
Drive System:	Hitachi Advanced IGBT AC-Drive	Hitachi Advanced IGBT AC-Drive	Hitachi Advanced IGBT AC-Drive	
Brake System Front/Rear: Dry disc/Dry disc		Dry disc/Oil-cooled wet disc	Dry disc/Oil-cooled wet disc	

All specifications shown are for standard Cummins engine configurations. Specifications may change between Cummins and MTU engine configurations.







Aerial Angle



Aerial Angle can boost the safety of your operation by giving the excavator operator a 360° view around their machine in real time.

Cameras mounted around the excavator allow operators in the comfort of the cab to see both a wide-range and closerange of their surroundings, even during nighttime operations.

excluding FX1200.

	EX1200-7*	EX2000-7°/ EX2000-7E	EX2600-7° / EX2600-7E	EX3600-7°/ EX3600-7E	EX5600-7**/ EX5600-7E	EX8000-7° / EX8000-7E
Operating Weight (Backhoe):	117 000 kg	195 000 kg / 191 000 kg	257 000 kg / 248 000 kg	370 000 kg / 350 000 kg	549 000 kg / 531 000 kg	842 000 kg / 820 000 kg
Operating Weight (Loading Shovel):	118 000 kg	194 000 kg / 190 000 kg	259 000 kg / 250 000 kg	369 000 kg / 353 000 kg	544 000 kg / 527 000 kg	830 000 kg / 808 000 kg
Gross Power:	567 kW (760 HP)	746 kW (1 000 HP) / 610 kW (818 HP)	1 119 kW (1 500 HP) / 860 kW (1 153 HP)	1 450 kW (1 944 HP) / 1 200 kW (1 609 HP)	2 x 1 119 kW (1 500 HP) / 2 x 860 kW (1 153HP x 2)	2 x 1 450 kW (1 944 HP) / 2 x 1 200 kW (1 609 HP)
Bucket Capacity (Backhoe) ISO7451:2007:	5.2–7.0 m³ / 8.0 m³	12.0 m³ / 14.0 m³	17.0–18.0 m³ / 19.5 m³	22.0 m³ / 24.0 m³	34.0–36.0 m³ / 38.5 m³	43.0–48.0 m³ / 52.0 m³
Bucket Capacity (Loading Shovel) ISO7546 Heaped 2:1:	5.9–6.5 m³	12.0 m³ / 12.0 m³	15.0–16.5 m³ / 15.0 m³	22.0 m ³ / 22.0 m ³	29.0 m³ / 29.0 m³	40.0–43.0 m³ / 43.0 m³



The **EX3600-7**

is our most
popular excavator,
striking the
delicate balance
between precision
and power.

The
EX5600-7
will tackle large
scale mining
operations with
impressive
productivity
and efficiency.

The
EX8000-7,
our largest
excavator,
delivers
incredible
output for the
toughest bulk
mining jobs.

EX-7 specifications shown are for standard Cummins engine/Tier 4 Final fuel configurations. Model specifications may vary between Cummins/MTU configurations, and Tier 4 Final/Fuel Consumption Optimization fuel configurations.









05\ Global Coverage





Each of our dealers is backed by the knowledge-bank and support of their local Regional Headquarters and our worldwide Technical Training Center (TTC) in Japan. Our TTC offers extensive training courses and materials to ensure we deliver an unparalleled level of service.













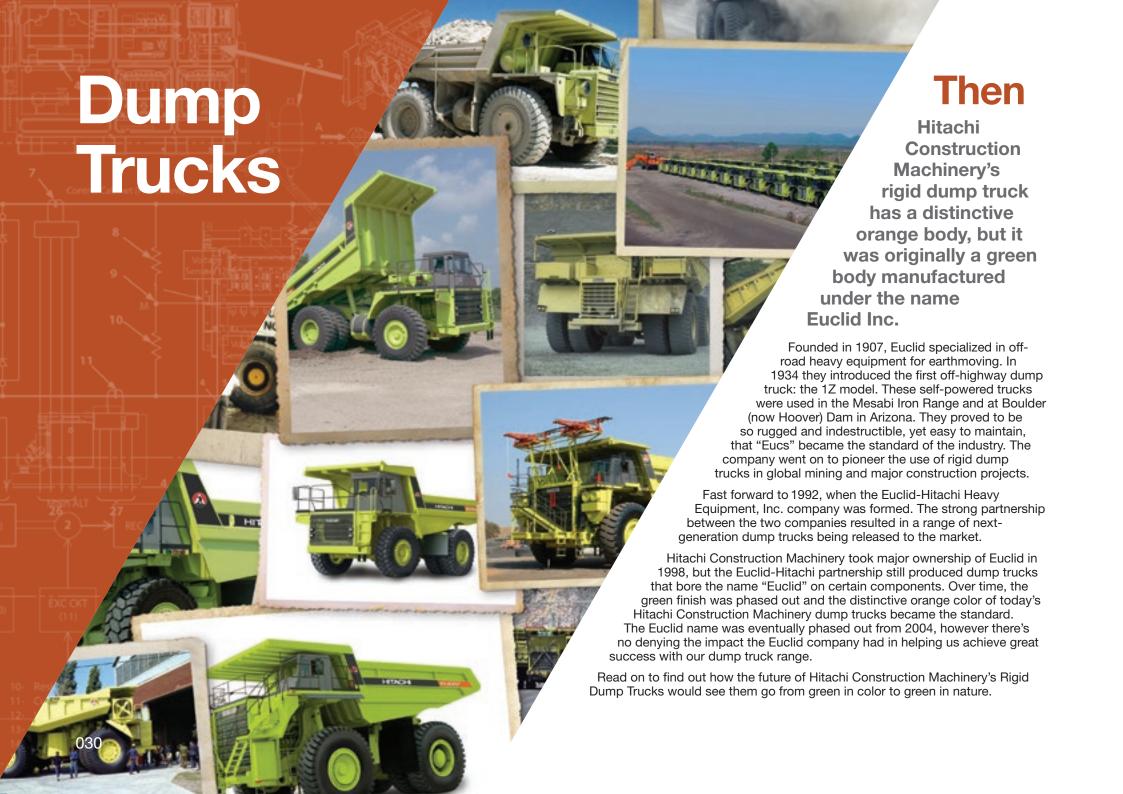




Did you know?

Launched in 2008, the EH3500ACII was one of the largest Japanese-made rigid dump trucks.

These trucks incorporate Hitachi enaineered AC Drive system technology, developed by Hitachi. Ltd. in 1992 and currently used by Japanese Shinkansen bullet trains, monorails and electric cars. This advanced technology has created superior hauling capabilities that are well recognized among our products in the mining industry.





The advantages of electrification



Trolley-assisted dump trucks achieve significant fuel savings, reduce CO₂ emissions and improve productivity. They also allow trucks to drive uphill faster than they could using diesel engines. This is made possible by receiving electric power from overhead contact lines powering their AC motors (instead of the truck's diesel engine). Find out more on page 16.





In financial year 2020, Hitachi Construction Machinery Group contributed 160 million yen to various activities, via:





3.5% Commercial initiatives





Helping Pediatric Patients in Australia

Hitachi Construction Machinery Australia recently donated a machine to an Australian hospital that helps children who have to undergo painful urgent procedures in the emergency room (like setting a fracture). The machine – a Porter MDM Fraser Digital Continuous Nitrous Mixer – administers short-acting sedation safely to children and babies, so that they can undergo procedures without having to be awake and experience the pain.

In partnership with the Humpty Dumpty Foundation, Hitachi Construction Machinery Australia donated the Porter MDM Fraser Digital Continuous Nitrous Mixer valued at over AUD\$14,000 to Queensland's Metro South Health QEII Jubilee Hospital, where approximately 50,000 patients are admitted to the Emergency Department each year.

Hitachi Construction Machinery Australia has a longstanding partnership with the Humpty Dumpty Foundation – the second largest supplier of medical equipment to hospitals in Australia – having supported the charity since 2012. To date, Hitachi Construction Machinery Australia and the Humpty Dumpty Foundation have donated over AUD\$771,000 worth of medical equipment: comprising 135 items donated to 62 hospitals across Australia.



Helping Communities in Cambodia to Become Self-sufficient

Since 2007, the Hitachi Construction Machinery Group has been donating to Good Earth Japan (GEJ) – a not-for-profit organization – to foster the self-reliance of local people from various villages in the Battambang Province in Cambodia. As the country with the highest density of landmines in the world, the people of Cambodia are still injured or killed by landmine accidents long after the end of its civil war.

Over the past 13 years, Hitachi Construction Machinery has supported GEJ in agricultural training for 8,507 people in 27 villages as well as many construction projects to build local infrastructure.

And, after 13 years of support, the community is now self-sufficient. Hitachi Constriction Machinery Group and GEJ have chosen to end their support activities because of this excellent outcome, leaving the region now able to support its own future. As a parting gift, GEJ and Hitachi Construction Machinery donated funds and two road maintenance machines to the Provincial Department of Rural Development to help the community maintain the infrastructure built thanks to Hitachi Construction Machinery's support over the years.



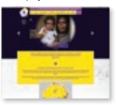




lighthouseclub.org



humpty.com.au



Hitachi Construction Machinery has supported GEJ in building:

- » 5 schools
- » 57.5 kilometers of road
- » 1 bridge
- » 39 ponds
- » 8 water wells.





"We have an environmental vision to pass on a prosperous planet to future generations."

Alistair Dormer.

Chief Environmental Officer, Hitachi, Ltd.

To achieve our vision, Hitachi, Ltd. aims to realize a society that is:

- » low carbon
- » resource efficient, and
- » harmonized with nature.





Hitachi Construction Machinery's 2030 Goal:

Reduce our CO₂ emissions by 33%

TO ACHIEVE THIS GOAL, WE PLAN TO:

Reduce emissions & prevent pollution by:

- reducing water usage in all business activities, and
- managing chemical substances to reduce water contamination risks

Develop clean technologies & environmentally conscious technologies:

 including developing hybrid and electric construction machinery

Utilize renewable energy by:

installing solar panels where possible

Reduce the environmental impact of manufacturing processes by:

 introducing an electric power monitoring system that visualizes electricity consumption details and recovers unused energy

Reuse & recycle products by:

- increasing remanufacturing of parts and components
- offering quality second-hand parts, and
- giving customers the option to rent machinery

Address risks of climate change by:

- introducing solar power generation
- introducing internal carbon pricing, and
- conserving water resources where possible.



At Hitachi
Construction
Machinery, we
are working
to reduce CO₂
emissions in all
our activities
across the
mining value
chain, including:

- the "use" stage which accounts for more than 90% of greenhouse gas emissions in the value chain – meaning our machines are more efficient onsite, and
- our own "production" stage too.

Hitachi Construction Machinery established a set of long-term targets for Greenhouse Gas (GHG) Emission Reduction:

Indicator		Target for absolute emissions reduction	
Reduction in greenhouse gas emissions	Scope 1 & 2	By FY2030 (Compared to FY2010)	45% reduction
	Scope 3		33% reduction

Scope 1:

Direct emissions of greenhouse gases from emission sources owned or managed by companies or households

Scope 2

Indirect emission of greenhouse gases associated with the use of electricity, steam, and heat

Scope 3:

Other indirect emissions excluding Scope 2

- as of March 2019.
- In May 2019, the Science Based Targets Initiative (SBTi) approved the long-term targets for greenhouse gas emission reduction established by Hitachi Construction Machinery as targets based on science.



See our Zero Emissions Initiatives in action in our:



Fuel Cell Drives

Our hydrogen-powered fuel cell battery would replace the engine completely, eliminating CO₂ emissions and the need for fuel, plus the only by-product of the fuel cell is water. The fuel cell system is proposed as part of the scalable platform design of our truck.



Full-Battery Dump Trucks

Our engineless, full-battery rigid frame dump truck will utilize an onboard electrification system and dynamic charging options to simultaneously charge the onboard battery while providing energy to power the truck.



Trolley Trucks

By providing an electric option – via an overhead cable – we've significantly reduced CO₂ emissions and fuel consumption (see page 16 for more).



EH Tuning Packages

Hitachi Construction Machinery can tune your machines to the actual conditions of your site to further lower their CO₂ emissions and fuel consumption (see page 17 for more).



Electric Motor Mining Excavators

These environmentally-friendly machines remove the need for consumables – from fuel and engine oils to disposable oil filters – and help reduce CO₂ emissions (see page 21 for more).



Mangroves are beneficial to the ecosystem. Their dense roots can help bind soils and prevent coastal erosion. Both their roots and shade create habitats and refuge for many bird and animal species. But Mangroves are helpful to humans as well. Their complex root systems filter nitrates, phosphates, heavy metals and other pollutants from the water. Mangrove forests can also filter pollutants from the air as well as capturing CO₂ and other greenhouse gases too.

In November 2019, 40 Hexindo directors and employees planted 2,811 mangrove seedlings in a protected area of Mundu Beach in West Java. Mangrove tree planting has also been undertaken by Hexindo in Marunda Beach in North Jakarta and at the Balikpapan Mangrove Center in East Kalimantan. Hexindo plans to repeat their mangrove planting each year, with more than 5,500 mangrove seedlings planted to date.



Switching Off Lights For Earth Hour Around the Globe

Every year since 2015, Hitachi
Construction Machinery Group has
participated in Earth Hour – a global
grassroots movement led by
the World Wide Fund for Nature (WWF),
which aims to prevent climate change.
Earth Hour involves not only the symbolic
switching off of lights to save power
and draw public attention to the cause,
but also acts as a catalyst for positive
environmental impact by inspiring
collective action.

Despite the physical distancing and restrictions imposed by the global pandemic, Earth Hour 2021 broke all previous records. And Hitachi Construction Machinery joined in force, digitally speaking up for the planet and raising awareness by posting their efforts on various social media accounts.

Hitachi Construction Machinery turned off the lights – including outdoor signage and indoor lights – at 9 companies and 17 offices and factories in Japan, China, Singapore, the Netherlands, France and Russia from 8:30pm to 9:30pm on March 27, 2021. The lights-off period was also extended at many bases resulting in an approximate reduction in electric power consumption of 5,500 kWh.

Earth Hour is just one small way in which Hitachi Construction Machinery Group is engaging in environmental protection, being a good corporate citizen, and building towards a low-carbon society.

Encouraging Recycling and Supporting Disadvantaged Communities in South Africa

A striking 5-meter wire fish called "GOBY" with signage asking to be fed plastic bottles has been visiting primary schools in disadvantaged communities in South Africa to educate children on the importance of recycling. Hitachi Construction Machinery Southern Africa has sponsored Project GOBY – which stands for "Global Organisation for Brighter Youth" – since it began.

In partnership with UNICEF South Africa, FIFA Beach Soccer Worldwide Foundation. Hitachi Construction Machinery Southern Africa and the Durban Regeneration Project 2022, the GOBY Environmental Project launched in July 2019 on Durban New Beach to combat marine pollution while educating South African families on the importance of reducing, reusing and recycling waste. Along with the environmental conservation activities GOBY encourages, the program also creates socio-economic benefits for communities, GOBY facilitates sports programs for disadvantaged children, collecting the materials required to create sports equipment from recycled plastic.







Hitachi Construction Machinery (Europe) before and during Farth Hour.







Since its launch, GOBY has:

- » visited 127 primary schools
- » educated 17,342 children, and
- » collected 2,891 kg of plastic waste for recycling.





We're doing our bit to help the environment by reducing waste and creating a circular economy.

We've set up component remanufacturing plants around the world to remanufacture used parts so that they are as good as new.*

Our remanufacturing plants are helping:

- reduce component costs for our customers by 70% compared to purchasing new components
- minimize machine down time
- reduce industrial waste, and
- achieve sustainability.

Hitachi Construction
Machinery's
remanufacturing facilities
take components
that would normally
be discarded and
remanufactures them
to have the same
functionality as new parts,
allowing customers to
use them again.

Our remanufactured parts are high quality and are made using the same manufacturing process as new parts. All our remanufactured parts are tested to the highest possible standards under rigorous quality control measures and come with a manufacturer's warranty.

The Remanufacturing Process Components are: 1 disassembled 2 cleaned 3 inspected 4 repaired or rebuilt 5 machined and tested

85% parts re-use rate

up to 85% energy saved

compared to traditional manufacturing

6,630

tonnes of parts salvaged from disposal

16,243

tonnes of CO₂ saved and not dumped in the environment

•

Components that can be remanufactured:

Hydraulic cylinders

Swing devices and motors

Center joint

Hydraulic pumps and motors

Pump transmissions

Travel devices

AC generator

Front suspensions

Rear suspensions

Hoist cylinders

Hydraulic accumulators

Hydraulic pump

Grid boxes

Travel reduction gears and AC motors.

By Hitachi Construction Machinery's Remanufacturing in FY2020.





AHS is expected to minimize human variability and improve safety while bringing a range of economic benefits that include:

nours of operation

↓ life-cycle costs

human exposure to safety hazards.

Will







Our Interoperable Vision



Interoperability

We're developing our platform to be interoperable, meaning we will allow other vendors to connect to it so customers have an integrated solution.



Open Innovation

We're encouraging vendors to "open" their systems so they can be integrated with other vendor systems to reduce customer costs and set an industry benchmark for safety, quality and reliability in autonomous mining technologies.



Partner Ecosystem

We're collaborating with other autonomous mining technologies and services to build an integrated ecosystem where everything is interconnected, which allows data across an operation to be combined and analyzed to give valuable insights, reducing associated risks and costs.

We're developing our

excavators to:

» operate

semi-autonomously

- self diagnose
 when they require
 maintenance
 or repairs
- » monitor their operator's fatigue levels, and
- » deliver incredibly detailed data reports.







Fleet management. Machine guidance. Asset health. Fatigue management. Business intelligence. Cloud computing. Autonomous haulage.

Grounded in our open systems philosophy, this line of Wenco solutions empowers customers with the freedom and flexibility to interoperate with any preferred solution for their unique data requirements and business processes.

A Hitachi Construction Machinery Group Company since 2009, Wenco regularly works with Hitachi's global leadership on systems research, data sciences, and IIoT initiatives. The leading-edge solutions that come from this research help mines

value as they approach a future of increased digitization, data intelligence, and autonomous processes.

uncover even more







Explore the Wenco solutions below to learn how you can extract more unrealized value from your mine.

Optimize Productivity

11% more tonnage each shift. 164 extra running hours per truck. Double digit jumps in utilization. Wenco has a full set of solutions to drive these gains and more throughout the mining process.

Decrease Operating Costs

Fleet management and machine guidance solutions streamline production for smooth, efficient operations that cost less to run.

Extend Equipment Life

Asset health and predictive maintenance solutions track equipment performance to predict failures, prevent unplanned downtime, and extend the lifespan of equipment.

Enhance Mine Safety

With improved situational awareness, industry-leading precision in proactive fatigue management, and V2X proximity detection, Wenco implements practical solutions for safer operations across site.

Gain Actionable Insights

Discover opportunities for improvement by accessing all your mine's data at your fingertips.







Copper and Sustainability

At Hitachi Construction Machinery, we're working towards a zero emissions future and are actively reducing greenhouse gas emissions in all our activities.

Copper is a key component for meeting this challenge.

Copper: Paving the Road to Zero

This versatile metal is playing an integral role in the changing face of our mining products as we look to more environmentally friendly solutions – from electrification to battery cells – to help power our machines.

A Truly Green Material

Copper has an important role to play in decarbonization across the planet thanks to its:

- ability to be 100% recyclable with no reduction in quality or integrity, one of the reasons nearly 80% of the copper ever mined on the planet is still in use today
- superior thermal and electrical conductivity, meaning copper requires less energy to produce electricity and ensures optimum performance in many new sustainable technologies (from photovoltaic cells to electric motors)
- high conductivity, which allows components to be made smaller and installed closer together
- longevity, which means components made from copper last longer and need to be replaced less often, and
- stable nature as a noble metal (one that resists corrosion and oxidization), meaning components not only have longevity and durability, but they also do not emit pollutants or off-gas and are therefore safe for humans.



Copper is the third most consumed metal in the world after iron and aluminum.



In Roman times, copper was mostly mined in Cyprus, hence its original name "cuprum" which means "metal of Cyprus".

Copper is naturally antibacterial and antimicrobial, used in hospitals to kill bacteria. viruses and yeasts on surfaces that are regularly touched.



Ships hulls are often coated in a coppernickel alloy to prevent barnacles and other marine life from growing on them, increasing fuel efficiency.



Copper is used to store nuclear waste because its superb corrosion resistance means it will remain effective for more than 100,000 years.



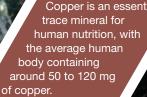
Every car contains between 20 and 45 kg of copper, mostly in electrical and electronic components.



Tools made from copper and copper alloys don't produce sparks, so they're ideal for use around hazardous and volatile materials.



All of the copper on Earth was formed in exploding white dwarfs and massive stars. before the solar system formed.





Copper is one of the most widely recycled of all metals, with around a third of all copper in use worldwide going on to be recycled.



Did You Know?

Hitachi's legacy was built on copper.

It was at the Kuhara Mining Company's copper mine in Hitachi-City where our founder Namihei Odaira worked and produced the first ever Hitachi product in 1910: a 5 hp induction motor designed for use in the mine.

Now, over 110 years later, copper will continue to play an important role in Hitachi's journey as as we look towards the future at more sustainable practices and electrification. For example, as we develop our engineless, fullbattery rigid dump truck, we will rely on a greater amount of copper for electrical conductivity compared to our standard rigid dump truck (see page 41 for more).



TO THE WIRES IN YOUR CAR



Mining

Using mining machinery, earth containing traces of copper – copper ore – is extracted from the ground, sorted and ground to begin to separate the copper from waste rock.



The copper is further concentrated by mixing with water and chemical reagents. When air is blown through this mixture, the copper floats and is skimmed off.



03

Flash Smelting*

In a refining plant, copper is fed through a flash smelting furnace where it is melted and separated into "coppermatte" with a purity of 65% and "slag", which is discarded.



Blister Copper

The copper matte enters a converter furnace to help change the chemistry of the copper and remove the majority of any remaining impurities to produce "blister copper", which now has a purity of 99%.

• Reaction inside the furnace: $CuFeS_2 + SiO_2 + O_2 \bullet Cu_2S \bullet FeS + 2FeO \bullet SiO_2 + SO_2 + reaction heat$







•

Hitachi Construction Machinery genuine parts include:

- » Premium hydraulic oils
- Hydraulic components including pumps, cylinders and motors
- Undercarriage components
- » Hydraulic, air and fuel filters
- » High-pressure hoses, and
- » Ground Engaging Tools (GET), including bucket lips, teeth, shrouds and rippers.







When you sign up for our Extended Warranty with the puyou can choose from the following selection of benefits:

Full Coverage

Everything covered in standard warranty is also covered in Full Coverage, but the customer has the flexibility to extend this warranty on a matrix of operating hours and months since purchase.

Power Train Warranty

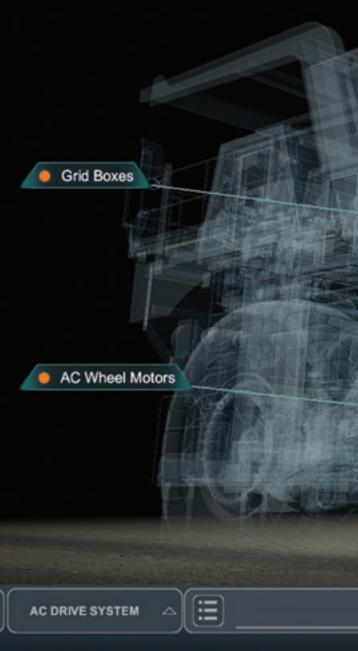
This program extends the warranty of a large range of travel components, from hydraulic cylinder to certain transmissions and motors.

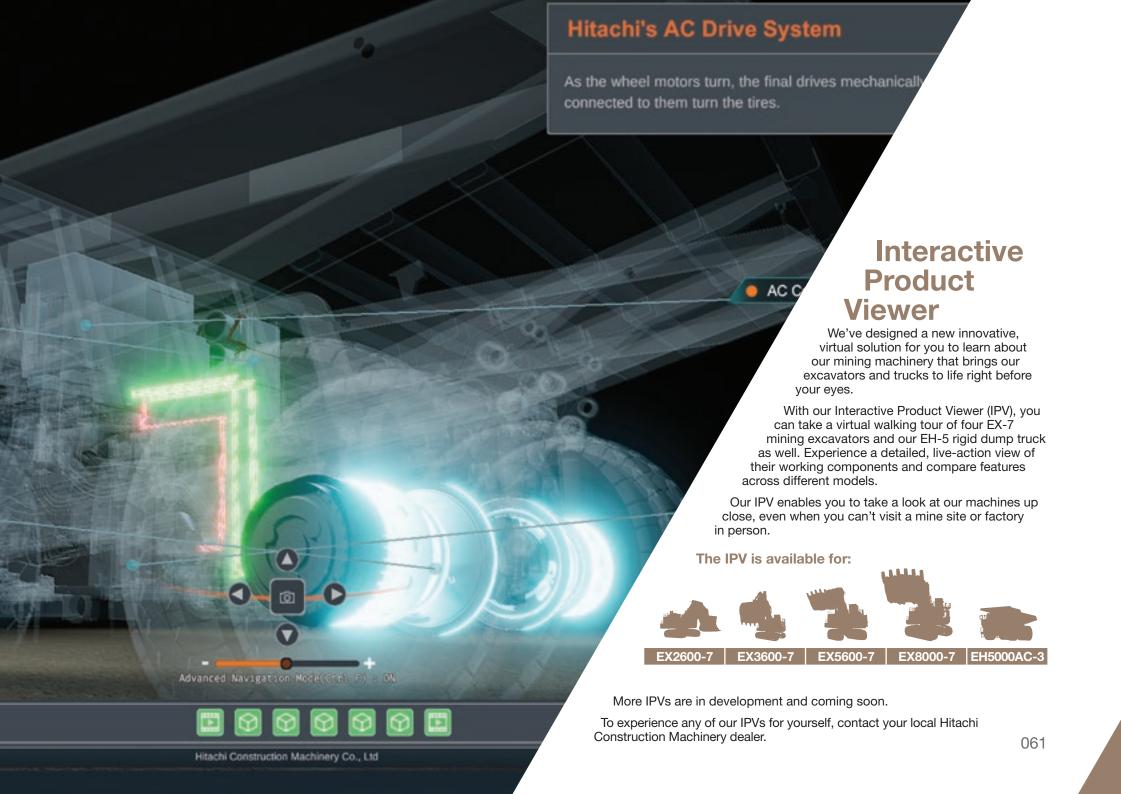
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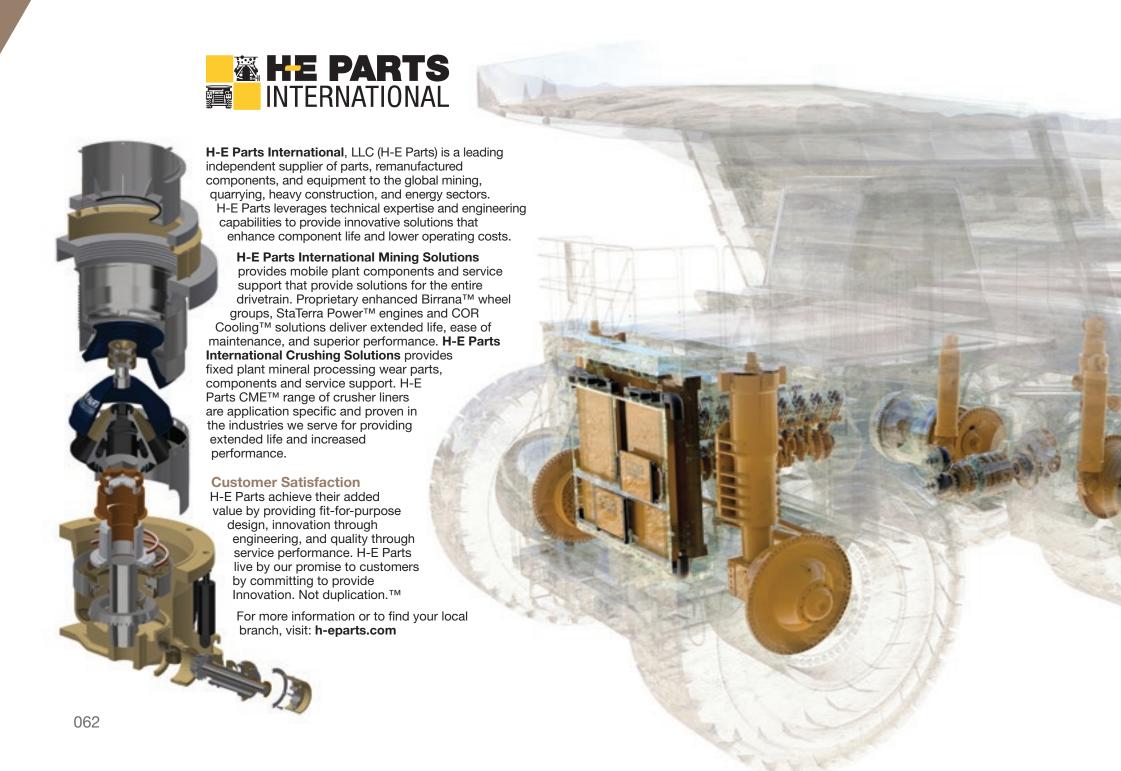
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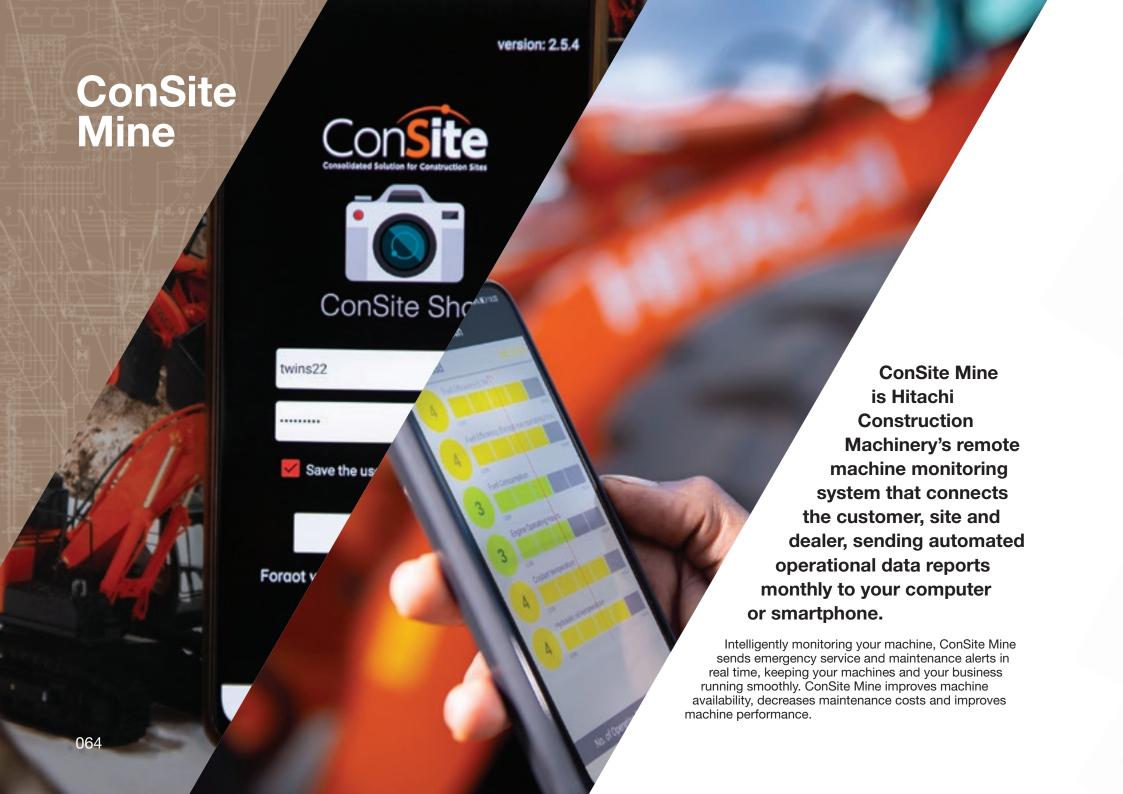
To learn more about our Extended Warranty, please get in touch with your local Hitachi C who best understands your market and region and can recommend what will best













Snapshot of Hitachi Construction Machinery Service

Because of their sheer size and weight, Hitachi Construction Machinery excavators are shipped to customers as separate parts to be assembled onsite. This is when Hitachi Construction Machinery steps in to provide some of its most valuable resources: a support team who fly in to coordinate the assembly process.

However, in 2020, when a local dealer – DEM Ghana – was ready to assemble two EX1900-6 backhoe excavators at the Damang Gold Mine in South Ghana, Hitachi Construction Machinery Europe NV were faced with a new challenge. With travel restrictions in place due to the global pandemic, they were unable to fly in their usual team to help onsite. To ensure continued support in such challenging times, the team at Hitachi Construction Machinery Europe had to get creative.

Using thier pioneering spirit, the team achieved direct, real-time communication via video calls paired with a helmet-mounted camera worn by the support engineer at the mine. The real-time view and ability to give moment-by-moment instructions ensured all the vital checks were performed as the excavator was assembled – getting it right first time – so that all valves, cables and hoses were properly mounted and configured.

The two EX1900-6s assembled via remote collaboration were put into operation in June 2020. Since then, Hitachi Construction Machinery Europe has supported the mine in assembling another EX1900-6 that started operating in February 2021. The Damang Gold Mine now has four EX1900-6 in action.

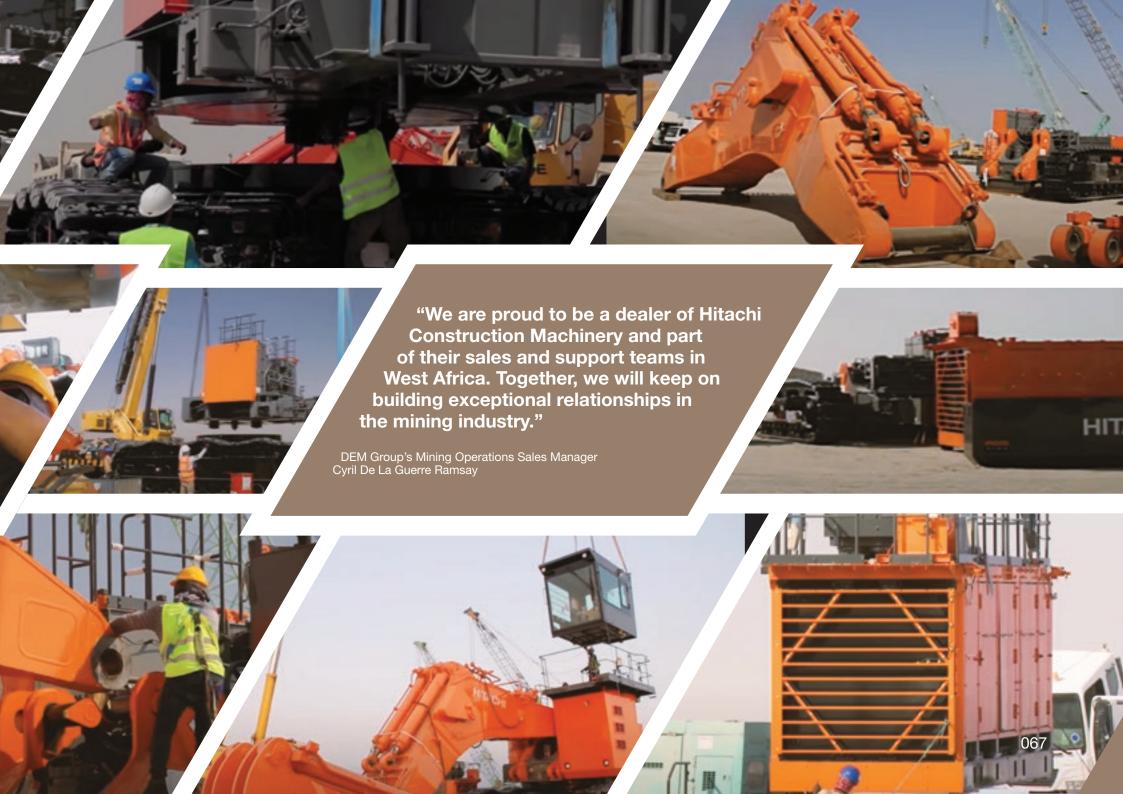
By conceiving a new way to share our most precious resources – our people and their expertise – remotely, we ensured the quick assembly and successful operation of three new excavators now working hard to extract overburden and ore at Damang Gold Mine.

"This is the first time that we have had to work in this way. Thanks to the technology involved and the excellent cooperation between us and DEM Ghana, the machines were fully assembled within two to

Hitachi Construction Machinery Europe Support Engineer Tom Verweij

three weeks."









Upgrading and growing together

Over the years, the Fujisaka Group has purchased 41 of our machines, with a variety of newer models – including the EX1200 and EX5500° and more – replacing the UH50 at Fujisaka production plants. In July 2021, Hitachi Construction Machinery completed the assembly of the Fujisaka Group's:

- EX5600-7 Ultra Large Hydraulic Excavator, and
- one of two EH3500AC-3 Rigid Dump Trucks.

Both machines will be used at the company's newly established crushed stone plant to excavate and transport crushed stone.

"I am grateful that we have finally reached the day upon which the ultra-large hydraulic excavator and the rigid dump truck are being delivered according to schedule. Because we are engaged in the production of crushed stone, the ability to ensure a sufficient volume of production in a short period of time will lead to the development of our business itself. The increase in size of heavy machinery at the crushed stone plant is an extremely important factor."

Masaya Okada Fujisaka President

Watched over by the UH50

And while the latest models are in use at the company's production plants today, their operation is overseen by the original UH50 excavator. This vintage machine stands like a statue in its own honor on the hill overlooking Fujisaka's head office. The arm of the UH50 has been engraved with "Wa" (as seen on the EX5600-7, pictured left) – which means harmony and is both the symbol of Fujisaka Group unity and also one of Hitachi Construction Machinery's own values. The vintage machine is so highly acclaimed by Fujisaka's founder that he "wanted to paint it gold and display it for everyone to see."





"Hitachi
Construction
Machinery's
technical
capabilities
always
amaze me."
Shoji Yamanoi
Founder and

Director, Fujisaka Group







"In my opinion, Hitachi Construction Machinery excavators are the best, because they are so responsive due to the hydraulic system."

Roger Knipe Operator DMJ Drainage United Kingdom "Reliability and operational safety are highly important to us, and Hitachi Construction Machinery's machines allow us to benefit from minimal downtime."

Even Gausen General Manager Farbu & Gausen Norway "The technology of GPS grade guidance that Hitachi Construction Machinery offers makes my good operators even better. It makes them move material once instead of twice, and all efficiency is money. The technology and ability to see what they need to do is very crucial in this business. I'm a firm believer that you need to keep up with technology."

Curtis Rogers
President and Owner
Rogers Construction Company
USA



"It's just so reliable. I've run plenty of other machines. Hitachi Construction Machinery's excavator is smoother and has more power."

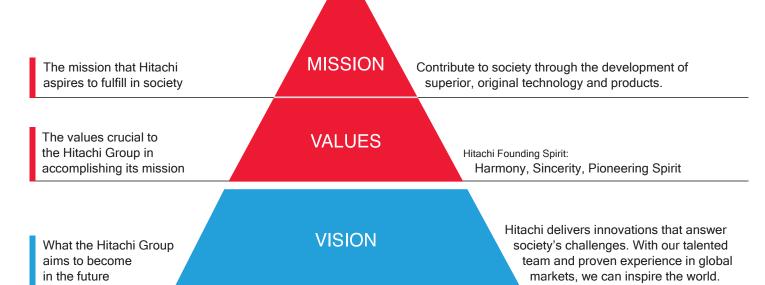
Robert Bohanon Operator Usibelli Coal Mine USA "Hitachi Construction
Machinery's excavator is a
better machine. The hand
controls and functions
are great. The tracks
of the machine make it
very stable."

Wan Hee Kim
Operator
Kang Construction Ltd.
Canada

"Our older Hitachi Construction Machinery excavators are still running in our fleet. It's a testament to the durability."

Kyle Haley
Project Manager and Operator
M&H Logging and Construction
USA







Hitachi, Ltd. Values:

Harmony



Sincerity



Pioneering Spirit



Hitachi **Business Segments**

Hitachi Group' is developing smarter technologies that drive growth in the industries shaping our future.

From energy equipment and railway systems to industrial machinery and information technology services, we're moving the world forward.

As an innovation partner for the IoT (Internet of Things) era, Hitachi will continue to develop innovative technologies to help solve the challenges faced by our increasingly complex alobal society.



Accelerating customer innovation with advanced **IT** solutions

- Consulting Systems Integration
- Cloud services
- Software
- ► IT products (storage, servers)
- Control systems
- ATMs



Contributing to a stable energy supply for customers and the realization of a low carbon and decarbonized society

- **Energy solutions**
- Power grid systems



Industry

Increasing the efficiency of customers' production and processing systems and providing safe and secure water environments

- Industry & distribution systems
- Water & environment systems
- Industrial products

Smart Life

Designing smart cities to be more convenient and environmentally friendly

- Medical electronics
- Smart life & eco-friendly systems (refrigerators, washing machines, room air conditioners, airconditioning equipment)
- Automotive systems (powertrain systems, chassis systems, advanced driver assistance systems)

Mobility

Providing people with safe, secure and comfortable transportation

- Building systems (elevators, escalators, building services)
- Railway systems



Number of Hitachi Group companies

Number of employees in Hitachi Group

consolidated base (as of March 2021)





We have a long heritage of strong, enduring and valuecreating partnerships.

We believe
that the most
effective
solutions only
come from
collaboration
and co-creation
with the people
closest to the
challenges:
our customers.



INTO THE FUTURE

When we work together, no challenge is too great to solve.

With the Hitachi Group's talented team and proven experience in global markets, we can deliver innovations that inspire the world.

Hitachi, Ltd. Goals

- Improve the quality of people's lives
- 2 Raise customers' corporate value and
- 3 Achieve a sustainable society, via:



SOCIAL VALUE

- Accelerate customers' innovation with advanced IT solutions
- Provide stable, high-efficiency energy and its management systems
- Increase the efficiency of customers' production and processing systems, and provide the supply of safe, secure city water and sewage water systems
- Design smart cities to be more convenient and environmentally friendly
- Provide safe, comfortable transportation systems and services



ENVIRONMENTAL VALUE

- ▶ Reduce CO₂ emissions through the value chain
- ▶ Enhance efficiency in the use of water
- Enhance efficiency in the use of resources



ECONOMIC VALUE

- Reallocate economic value to stakeholders
- Improve profits at customer companies
- Enhance employee compensation
- Share earnings with partners and others.









